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July 14, 2026

Consolidated Financial Results for the Fiscal Year Ended May 31, 2026 (Under Japanese GAAP)

Company name: Sanko Gosei Ltd.
Listing: Tokyo Stock Exchange
Securities code: 7888
URL: https://www.sankogosei.co.jp
Representative: Amen Kusumi, Representative Director/President
Inquiries: Akira Serikawa, Director/Executive Officer
Telephone: +81-763-52-7105
Scheduled date of annual general meeting of shareholders: August 27, 2026
Scheduled date to commence dividend payments: August 28, 2026
Scheduled date to file annual securities report: August 28, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended May 31, 2026 (from June 1, 2025 to May 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 31, 2026	97,979	7.6	7,091	25.4	6,351	22.3	758	(80.3)
May 31, 2025	91,101	(2.9)	5,656	36.9	5,194	32.3	3,857	47.6

Note: Comprehensive income For the fiscal year ended May 31, 2026: ¥3,480 million [19.0%]
For the fiscal year ended May 31, 2025: ¥2,924 million [(42.7)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
May 31, 2026	24.87	-	2.3	7.7	7.2
May 31, 2025	126.53	-	12.4	6.9	6.2

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
May 31, 2026	88,363	35,391	39.3	1,139.35
May 31, 2025	76,052	32,779	42.3	1,056.06

Reference: Equity
As of May 31, 2026: ¥34,731 million
As of May 31, 2025: ¥32,192 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
May 31, 2026	8,414	(6,481)	240	14,955
May 31, 2025	8,566	(5,313)	(984)	12,029

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended May 31, 2025	-	10.00	-	14.00	24.00	731	19.0	2.4
Fiscal year ended May 31, 2026	-	14.00	-	14.00	28.00	853	112.6	2.6
Fiscal year ending May 31, 2027 (Forecast)		16.00		16.00	32.00		21.7	

3. Forecast of consolidated financial results for the fiscal year ending May 31, 2027 (from June 1, 2026 to May 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending May 31, 2027	105,000	7.2	7,900	11.4	7,100	11.8	4,500	493.6	147.61

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2026	30,688,569 shares
As of May 31, 2025	30,688,569 shares

(ii) Number of treasury shares at the end of the period

As of May 31, 2026	204,806 shares
As of May 31, 2025	204,806 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended May 31, 2026	30,483,763 shares
Fiscal year ended May 31, 2025	30,483,779 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended May 31, 2026 (from June 1, 2025 to May 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 31, 2026	32,027	6.4	3,291	19.5	3,679	21.5	(110)	-
May 31, 2025	30,112	9.1	2,754	15.6	3,028	(3.6)	2,264	11.8

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
May 31, 2026	(3.63)	-
May 31, 2025	74.26	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
May 31, 2026	50,606	21,589	42.7	708.21
May 31, 2025	46,957	22,556	48.0	739.95

Reference: Equity
As of May 31, 2026: ¥21,589 million
As of May 31, 2025: ¥22,556 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.

Consolidated balance sheet

(Millions of yen)

	As of May 31, 2025	As of May 31, 2026
Assets		
Current assets		
Cash and deposits	12,029	14,955
Notes receivable - trade	1	-
Electronically recorded monetary claims - operating	1,347	958
Accounts receivable - trade	15,734	18,317
Merchandise and finished goods	1,771	2,467
Work in process	4,044	3,568
Raw materials and supplies	2,066	2,406
Other	3,101	3,808
Total current assets	40,097	46,481
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	10,793	12,990
Machinery, equipment and vehicles, net	11,722	13,871
Tools, furniture and fixtures, net	2,378	2,748
Land	6,445	6,849
Construction in progress	2,750	2,527
Total property, plant and equipment	34,090	38,987
Intangible assets		
Other	414	596
Total intangible assets	414	596
Investments and other assets		
Investment securities	22	3
Deferred tax assets	238	139
Retirement benefit asset	785	1,880
Other	404	274
Total investments and other assets	1,450	2,298
Total non-current assets	35,954	41,881
Total assets	76,052	88,363

(Millions of yen)

	As of May 31, 2025	As of May 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	7,842	9,776
Electronically recorded obligations - operating	3,348	1,926
Short-term borrowings	3,045	1,727
Current portion of long-term borrowings	3,405	4,019
Lease liabilities	1,584	1,624
Income taxes payable	597	817
Provision for bonuses	228	193
Provision for bonuses for directors (and other officers)	92	92
Provision for settlement package	-	3,599
Other	6,035	7,338
Total current liabilities	26,180	31,114
Non-current liabilities		
Long-term borrowings	12,325	16,477
Lease liabilities	3,840	3,614
Deferred tax liabilities	189	891
Provision for retirement benefits for directors (and other officers)	16	16
Retirement benefit liability	370	434
Other	347	421
Total non-current liabilities	17,092	21,856
Total liabilities	43,272	52,971
Net assets		
Shareholders' equity		
Share capital	4,008	4,008
Capital surplus	4,072	4,072
Retained earnings	21,680	21,585
Treasury shares	(43)	(43)
Total shareholders' equity	29,718	29,623
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	0	(2)
Foreign currency translation adjustment	2,013	4,014
Remeasurements of defined benefit plans	459	1,096
Total accumulated other comprehensive income	2,473	5,108
Non-controlling interests	586	660
Total net assets	32,779	35,391
Total liabilities and net assets	76,052	88,363

Consolidated statement of income

(Millions of yen)

	Fiscal year ended May 31, 2025	Fiscal year ended May 31, 2026
Net sales	91,101	97,979
Cost of sales	76,080	80,993
Gross profit	15,020	16,986
Selling, general and administrative expenses	9,364	9,894
Operating profit	5,656	7,091
Non-operating income		
Interest income	59	62
Dividend income	1	1
Rental income	67	65
Gain on sale of scraps	66	72
Other	166	38
Total non-operating income	361	240
Non-operating expenses		
Interest expenses	474	526
Foreign exchange losses	75	34
De	165	334
Other	107	85
Total non-operating expenses	822	981
Ordinary profit	5,194	6,351
Extraordinary income		
Gain on sale of investment securities	-	6
Gain on sale of non-current assets	1	3
National subsidies	25	16
Total extraordinary income	26	26
Extraordinary losses		
Loss on sale of non-current assets	8	6
Loss on retirement of non-current assets	54	128
Extra retirement payments	30	20
Settlement-related costs	-	3,599
Loss on tax purpose reduction entry of non-current assets	25	16
Total extraordinary losses	118	3,770
Profit before income taxes	5,102	2,607
Income taxes - current	1,307	1,454
Income taxes - deferred	(123)	338
Total income taxes	1,184	1,793
Profit	3,918	814
Profit attributable to non-controlling interests	60	55
Profit attributable to owners of parent	3,857	758

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended May 31, 2025	Fiscal year ended May 31, 2026
Profit	3,918	814
Other comprehensive income		
Valuation difference on available-for-sale securities	(2)	(2)
Foreign currency translation adjustment	(1,003)	2,032
Remeasurements of defined benefit plans, net of tax	12	636
Total other comprehensive income	(993)	2,666
Comprehensive income	2,924	3,480
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,889	3,392
Comprehensive income attributable to non-controlling interests	34	88

Consolidated statement of changes in equity

Fiscal year ended May 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,008	4,071	18,433	(43)	26,470
Changes during period					
Dividends of surplus			(609)		(609)
Profit attributable to owners of parent			3,857		3,857
Purchase of treasury shares				(0)	(0)
Purchase of shares of consolidated subsidiaries		1			1
Net changes in items other than shareholders' equity					
Total changes during period	-	1	3,247	(0)	3,248
Balance at end of period	4,008	4,072	21,680	(43)	29,718

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	2	2,991	447	3,441	567	30,479
Changes during period						
Dividends of surplus						(609)
Profit attributable to owners of parent						3,857
Purchase of treasury shares						(0)
Purchase of shares of consolidated subsidiaries						1
Net changes in items other than shareholders' equity	(2)	(977)	12	(967)	19	(948)
Total changes during period	(2)	(977)	12	(967)	19	2,300
Balance at end of period	0	2,013	459	2,473	586	32,779

Consolidated statement of changes in equity

Fiscal year ended May 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,008	4,072	21,680	(43)	29,718
Changes during period					
Dividends of surplus			(853)		(853)
Profit attributable to owners of parent			758		758
Purchase of treasury shares					
Purchase of shares of consolidated subsidiaries					
Net changes in items other than shareholders' equity					
Total changes during period	-	-	(95)	-	(95)
Balance at end of period	4,008	4,072	21,585	(43)	29,623

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	0	2,013	459	2,473	586	32,779
Changes during period						

Dividends of surplus						(853)
Profit attributable to owners of parent						758
Purchase of treasury shares						-
Purchase of shares of consolidated subsidiaries						-
Net changes in items other than shareholders' equity	(2)	2,000	636	2,634	73	2,707
Total changes during period	(2)	2,000	636	2,634	73	2,612
Balance at end of period	(2)	4,014	1,096	5,108	660	35,391

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended May 31, 2025	Fiscal year ended May 31, 2026
Cash flows from operating activities		
Profit before income taxes	5,102	2,607
Depreciation	4,151	4,317
Amortization of goodwill	47	-
Decrease (increase) in retirement benefit asset	(113)	(146)
Increase (decrease) in retirement benefit liability	(57)	36
Interest and dividend income	(61)	(64)
Interest expenses	474	526
Gain on sales of property,plant and equipment	(1)	(3)
Loss on sales and retirement of property,plant and equipment	8	6
Loss on retirement of property, plant and equipment	54	128
Loss (gain) on valuation of derivatives	165	334
Extra retirement payments	30	20
Loss (gain) on sale of investment securities	-	(6)
Decrease (increase) in trade receivables	1,899	(1,106)
Decrease (increase) in inventories	280	(235)
Decrease (increase) in other assets	(169)	(422)
Increase (decrease) in trade payables	(331)	(636)
Increase (decrease) in changes in settlement allowances	-	3,599
Increase (decrease) in other liabilities	(1,119)	1,087
Other, net	(14)	76
Subtotal	10,347	10,117
Interest and dividends received	61	64
Interest paid	(468)	(494)
Extra retirement payments	(30)	(20)
Income taxes paid	(1,343)	(1,252)
Net cash provided by (used in) operating activities	8,566	8,414
Cash flows from investing activities		
Purchase of investment securities	(1)	(0)
Proceeds from sale of investment securities	-	20
Purchase of property, plant and equipment	(5,245)	(6,248)
Proceeds from sale of property, plant and equipment	10	11
Other, net	(77)	(265)
Net cash provided by (used in) investing activities	(5,313)	(6,481)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(3,080)	(1,638)
Proceeds from lomg-term loans payable	7,172	8,040
Repayments of long-term borrowings	(2,897)	(3,575)
Repayments of lease liabilities	(1,553)	(1,721)
Dividends paid	(609)	(853)
Dividends paid to non-controlling interests	(5)	(12)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(9)	-
Purchase of treasury shares	(0)	-
Net cash provided by (used in) financing activities	(984)	240
Effect of exchange rate change on cash and cash equivalents	(197)	752
Net increase (decrease) in cash and cash equivalents	2,070	2,925
Cash and cash equivalents at beginning of period	9,958	12,029
Cash and cash equivalents at end of period	12,029	14,955

(Notes on segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Group conducts business activities in Japan and overseas with the main purpose of manufacturing and selling plastic products and plastic molding molds for the automotive field, the information and communication equipment field, home appliances, and other fields.

The Company's reporting segments are those of the Group's constituent units for which segregated financial statements are available and are subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate business performance. Each local subsidiary is an independent management unit, and develops a comprehensive strategy for each region and develops business activities for the products it handles.

Therefore, the Company is comprised of regional segments based on its production and sales structure, with four reporting segments: Japan, Europe, Asia, and North America.

2. Method of calculating the amount of sales, profit or loss, assets, and other items for each reporting segment

The method of accounting for the reported business segments is generally the same as described in the "Fundamental Important Matters for the Preparation of Consolidated Financial Statements". In addition, profit for reported segments is based on operating income, and internal sales and transfers between segments are based on prevailing market prices.

3. Information on the amount of sales, profits or losses, assets, and other items for each reporting segment

The previous fiscal year (June 1, 2024 to May 31, 2025)

(Millions of yen)

	Reportable segments					Adjustment amount (Note) 1	Amount recorded in consolidated financial statements (Note)2
	Japan	Europe	Asia	North America	Reportable segments		
Sales							
Revenues from external customers	30,210	12,110	29,654	19,125	91,101	-	91,101
Transactions with other segments	5,295	0	429	18	5,743	(5,743)	-
Reportable segments	35,505	12,111	30,083	19,144	96,845	(5,743)	91,101
Segment Profit	3,851	490	1,005	932	6,280	(623)	5,656
Segment Assets	30,391	8,942	21,539	15,210	76,084	(32)	76,052
Other items							
Depreciation	1,537	498	1,442	633	4,112	38	4,151
Amortization of goodwill	-	-	-	47	47	-	47
Increase in property, plant and equipment and intangible assets	2,146	610	1,189	3,722	7,669	8	7,677

Note: 1. The amount of adjustment is as follows.

(1) The adjustment for segment profit of (623) million yen consists of the elimination of inter-segment transactions of (10) million yen and the company-wide expenses of (612) million yen that have not been allocated to each reporting segment.

(2) Segment asset adjustments of (32) million yen are company-wide assets that have not been eliminated from inter-segment transactions and allocated to each reporting segment.

(3) The adjustment for depreciation of 38 million yen is 38 million yen of fixed asset depreciation and amortization related to the administrative division of the submitting company.

(4) The adjustment amount of 8 million yen for the increase in property, plant and equipment and intangible assets is an increase of 8 million yen in property, plant and equipment and intangible assets related to the administrative division of the submitting company.

2. Segment profit is adjusted to operating income in the consolidated statements of income.

The current fiscal year (June 1, 2025 to May 31, 2026)

(Millions of yen)

	Reportable segments					Adjustment amount (Note) 1	Amount recorded in consolidated financial statements (Note)2
	Japan	Europe	Asia	North America	Reportable segments		
Sales							
Revenues from external customers	31,817	12,425	31,484	22,252	97,979	-	97,979
Transactions with other segments	5,076	0	401	38	5,516	(5,516)	-
Reportable segments	36,893	12,425	31,885	22,291	103,496	(5,516)	97,979
Segment Profit	4,520	474	1,125	1,731	7,851	(759)	7,091
Segment Assets	29,704	11,380	25,018	20,144	86,248	2,115	88,363
Other items							
Depreciation	1,663	616	1,201	789	4,270	47	4,317
Amortization of goodwill	-	-	-	-	-	-	-
Increase in property, plant and equipment and intangible assets	2,140	485	1,607	2,997	7,231	205	7,436

Note: 1. The amount of adjustment is as follows.

(1) The adjustment for segment profit of (759) million yen consists of 30 million yen for the elimination of inter-segment transactions and (790) million yen for company-wide expenses that have not been allocated to each reporting segment.

(2) Segment assets adjusted to ¥2,115 million are company-wide assets that have not been eliminated from inter-segment transactions and allocated to each reporting segment.

(3) The adjustment for depreciation of 47 million yen is 47 million yen of fixed asset depreciation and amortization related to the administrative division of the submitting company.

(4) The adjustment amount of 205 million yen for the increase in property, plant and equipment and intangible assets is 205 million yen for the increase in property, plant and equipment and intangible assets related to the administrative division of the submitting company.

2. Segment profit is adjusted to operating income in the consolidated statements of income.

Related Information

The previous fiscal year (June 1, 2024 to May 31, 2025)

1. Product and Service Information

(Millions of yen)

	Molded products	Mold	Total
Revenues from external customers	76,048	15,053	91,101

2. Regional Information
(1) Net sales

(Millions of yen)

Japan	Europe	Asia	North America	Total
29,922	12,133	29,862	19,182	91,101

Note: 1. Sales are based on the location of the customer and are categorized by country or region.
2. Of North America, the United States is 12,694 million.
(2) Property, plant and equipment

(Millions of yen)

Japan	Europe	Asia	North America	Total
11,872	3,965	8,995	9,256	34,090

Note: Of North America, the U.S. is 6,237 million yen.
3. Information per main customer

Not applicable.

The current fiscal year (June 1, 2025 to May 31, 2026)
1. Product and Service Information

(Millions of yen)

	Molded products	Mold	Total
Revenues from external customers	81,789	16,189	97,979

2. Regional Information
(1) Net sales

(Millions of yen)

Japan	Europe	Asia	North America	Total
31,518	12,429	31,737	22,294	97,979

Note: 1. Sales are based on the location of the customer and are categorized by country or region.
2. Of Asia, Thailand has 10,807 million yen.
3. Of North America, the United States is 16,369 million.
(2) Property, plant and equipment

(Millions of yen)

Japan	Europe	Asia	North America	Total
12,223	4,251	9,708	12,803	38,987

Note: Of North America, the U.S. is 9,211 million yen.
3. Information per main customer

Not applicable.

Information on impairment losses on fixed assets by reporting segment

The previous fiscal year (June 1, 2024 to May 31, 2025)

(Millions of yen)

	Japan	Europe	Asia	North America	Reportable segments	Unallocated amounts and elimination	Total
Impairment losses	-	-	-	-	-	-	-

The current fiscal year (June 1, 2025 to May 31, 2026)

(Millions of yen)

	Japan	Europe	Asia	North America	Reportable segments	Unallocated amounts and elimination	Total
Impairment losses	-	-	-	-	-	-	-

Information on amortization and unamortized balances of goodwill by reporting segment

The previous fiscal year (June 1, 2024 to May 31, 2025)
Information on amortized and unamortized balances of goodwill

(Millions of yen)

	Japan	Europe	Asia	North America	Reportable segments	Unallocated amounts and elimination	Total
Depreciation for the period	-	-	-	47	47	-	47
Balance at the end of the current fiscal year	-	-	-	-	-	-	-

The current fiscal year (June 1, 2025 to May 31, 2026)
Information on amortized and unamortized balances of goodwill

(Millions of yen)

	Japan	Europe	Asia	North America	Reportable segments	Unallocated amounts and elimination	Total
Depreciation for the period	-	-	-	-	-	-	-
Balance at the end of the current fiscal year	-	-	-	-	-	-	-

Information on Negative Goodwill Accrual Gains by Reporting Segment

The previous fiscal year (June 1, 2024 to May 31, 2025)

Not applicable.

The current fiscal year (June 1, 2025 to May 31, 2026)

Not applicable.