Translation

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Summary of Consolidated Financial Results for the Year Ended May 31, 2021 (Based on Japanese GAAP)

July 14, 2021

	Company name:	Sanko Gosei Ltd.						
	Stock exchange listing:	Tokyo						
	Stock code:	7888 URL	http://www.sankogosei.co	o.jp				
	Representative:	Representative Dire	ector/President	Kenso K	luroda			
	Inquiries:	Director/Executive	Officer	Akira Se	erikawa	TEL	0763-52-7105	
	Scheduled date of ordina	ary general meeting	of shareholders:	August 2	26, 2021			
Scheduled date to file Securities Report:				August 27, 2021				
Scheduled date to commence dividend payments:			ents:	August 27, 2021				
	Preparation of suppleme	entary material on fir	nancial results:	Yes				
	Holding of financial res	ults meeting:		Yes	(for institutional in	vestors	and analysts)	

(Amounts less than one million yen are rounded down)

Consolidated financial results for the year ended May 31, 2021 (from June 1, 2020 to May 31, 2021)
 (1) Consolidated operating results

Percentages indicated

(1) Consolidated operating results	Percentages indicate year-on-year changes							
	Net sales		Operating profit		Ordinary pro	ofit	Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended May 31, 2021	55,145	8.7	2,411	247.2	2,102	954.2	1,453	-
Year ended May 31, 2020	50,716	(8.0)	694	(69.2)	199	(90.3)	(406)	-

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended May 31, 2021	47.67	-	7.5	4.0	4.4
Year ended May 31, 2020	(13.32)) –	(2.2)	0.4	1.4

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of May 31, 2021	56,633	20,800	36.1	670.51
As of May 31, 2020	48,107	18,551	37.8	596.67

(3) Consolidated cash flows

	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended May 31, 2021	3,512	(3,320)	(102)	8,079
Year ended May 31, 2020	1,608	(2,747)	1,695	7,499

2. Cash dividends

	Annual dividends per share					Total cash	Dividend payout	Ratio of dividends
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended May 31, 2020	-	7.00	-	2.00	9.00	274	-	1.5
Year ended May 31, 2021	-	4.00	-	7.00	11.00	337	23.1	1.7
Year ending May 31, 2022 (Forecast)	_	7.00	-	7.00	14.00		23.7	

3. Forecast of consolidated financial results for the year ending May 31, 2022 (from June 1, 2021 to May 31, 2022)

	Percentages indi-							dicate ye	ear-on-year changes	
		Net sales Operating profit		ofit	Ordinary profit		Profit attributable to owners of parent		Earnings per share	
Ī		Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
	Full year	60,000	8.8	2,900	20.3	2,700	28.4	1,800	23.9	59.05

No

4. Notes

(1) Changes in significant subsidiaries during the year ended May 31, 2021

(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
 Changes in accounting policies due to revisions to accounting standards and other regulations: No
 Changes in accounting policies due to other reasons: No
 Changes in accounting estimates: No
 Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2021	30,688,569 shares	As of May 31, 2020	30,688,569 shares					
Number of treasury shares at the end of the period								
As of May 31, 2021	204,696 shares	As of May 31, 2020	204,637 shares					
Average number of shares during the period								
Year ended May 31, 2021	30,483,924 shares	Year ended May 31, 2020	30,483,934 shares					

Consolidated financial statements

Consolidated balance sheets

		(Millions of yen)
	As of May 31, 2020	As of May 31, 2021
Assets		
Current assets		
Cash and deposits	7,499	8,079
Notes and accounts receivable - trade	10,352	13,814
Merchandise and finished goods	1,326	1,710
Work in process	2,485	4,090
Raw materials and supplies	848	1,102
Other	2,048	1,643
Allowance for doubtful accounts	(0)	()
Total current assets	24,560	30,45
Non-current assets		
Property, plant and equipment		
Buildings and structures	18,708	20,28
Accumulated depreciation	(11,361)	(12,15
Buildings and structures, net	7,346	8,13
Machinery, equipment and vehicles	27,349	29,72
Accumulated depreciation	(18,876)	(20,99
Machinery, equipment and vehicles, net	8,473	8,72
Tools, furniture and fixtures	8,409	9,31
Accumulated depreciation	(7,081)	(7,80
Tools, furniture and fixtures, net	1,328	1,51
Land	4,645	5,13
Construction in progress	574	1,63
Total property, plant and equipment	22,368	25,15
Intangible assets		
Goodwill	149	12
Other	395	37
Total intangible assets	544	49
Investments and other assets		
Investment securities	15	1
Deferred tax assets	418	32
Other	200	17
Total investments and other assets	634	52
Total non-current assets	23,547	26,17
Total assets	48,107	56,63

	A	(Millions of yen)
Liabilities	As of May 31, 2020	As of May 31, 2021
Current liabilities		
Notes and accounts payable - trade	4,808	7,287
Electronically recorded obligations - operating	2,521	2,589
Short-term borrowings	1,979	5,820
Current portion of long-term borrowings	2,695	1,984
Current portion of bonds payable	150	75
Lease obligations	777	1,062
Income taxes payable	81	447
Provision for bonuses	114	176
Provision for bonuses for directors (and other officers)	-	44
Other	2,644	3,844
Total current liabilities	15,771	23,331
Non-current liabilities	15,771	23,331
Bonds payable	75	
Long-term borrowings	9,405	7,577
Lease obligations	2,802	3,550
Deferred tax liabilities	2,802	5,550 44
Provision for retirement benefits for directors (and other	70	+
officers)	23	23
Retirement benefit liability	1,007	865
Other	400	434
Total non-current liabilities	13,784	12,501
Total liabilities	29,556	35,833
Net assets	29,550	55,655
Shareholders' equity		
Share capital	4,008	4,008
Capital surplus	4,087	4,071
Retained earnings	12,225	13,495
Treasury shares	(43)	(43
Total shareholders' equity	20,278	21,532
Accumulated other comprehensive income	20,270	21,552
Valuation difference on available-for-sale securities	(4)	(2
Foreign currency translation adjustment	(1,669)	(810
Remeasurements of defined benefit plans	(1,009) (414)	(278
Total accumulated other comprehensive income	(2,088)	(1,092
-		360
Non-controlling interests	362	
Total net assets	18,551	20,800
Total liabilities and net assets	48,107	56,633

year ended 31, 2021
55,145
46,372
8,772
6,361
2,411
17
1
68
127
189
78
482
397
220
102
72
791
2,102
3
185
25
1
215
4
70
85
-
20
180
2,137
743
(21
722
1,414
1,717
(38

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

Consolidated statements of comprehensive income

	(Millions of yen)
Fiscal year ended	Fiscal year ended
May 31, 2020	May 31, 2021
(530)	1,414
0	1
(354)	878
(89)	136
(444)	1,016
(974)	2,431
(829)	2,449
(144)	(17)
(144)	(17)
	May 31, 2020 (530) 0 (354) (89) (444) (974)

Consolidated statements of changes in equity

Fiscal year ended May 31, 2020

					(Millions of yen)			
	Shareholders' equity							
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	4,008	4,087	13,081	(43)	21,134			
Cumulative effects of changes in accounting policies			(23)		(2:			
Restated balance	4,008	4,087	13,057	(43)	21,11			
Changes during period								
Dividends of surplus			(426)		(42)			
Profit attributable to owners of parent			(406)		(40			
Capital increase of consolidated subsidiaries								
Purchase of treasury shares				(0)	(
Net changes in items other than shareholders' equity								
Total changes during period	-	-	(832)	(0)	(83			
Balance at end of period	4,008	4,087	12,225	(43)	20,27			

	Acc	umulated other c	omprehensive inco	ome		
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	(4)	(1,335)	(325)	(1,665)	516	19,985
Cumulative effects of changes in accounting policies					(9)	(32)
Restated balance	(4)	(1,335)	(325)	(1,665)	507	19,952
Changes during period						
Dividends of surplus						(426)
Profit attributable to owners of parent						(406)
Capital increase of consolidated subsidiaries						
Purchase of treasury shares						(0)
Net changes in items other than shareholders' equity	0	(334)	(89)	(423)	(144)	(568)
Total changes during period	0	(334)	(89)	(423)	(144)	(1,401)
Balance at end of period	(4)	(1,669)	(414)	(2,088)	362	18,551

Fiscal year ended May 31, 2021

(Millions of yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	4,008	4,087	12,225	(43)	20,278	
Cumulative effects of changes in accounting policies					_	
Restated balance	4,008	4,087	12,225	(43)	20,278	
Changes during period						
Dividends of surplus			(182)		(182)	
Profit attributable to owners of parent			1,453		1,453	
Capital increase of consolidated subsidiaries		(16)			(16)	
Purchase of treasury shares				(0)	(0)	
Net changes in items other than shareholders' equity						
Total changes during period	-	(16)	1,270	(0)	1,254	
Balance at end of period	4,008	4,071	13,495	(43)	21,532	

	Acc	Accumulated other comprehensive income				
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	(4)	(1,669)	(414)	(2,088)	362	18,551
Cumulative effects of changes in accounting policies						_
Restated balance	(4)	(1,669)	(414)	(2,088)	362	18,551
Changes during period						
Dividends of surplus						(182)
Profit attributable to owners of parent						1,453
Capital increase of consolidated subsidiaries						(16)
Purchase of treasury shares						(0)
Net changes in items other than shareholders' equity	1	858	136	996	(1)	994
Total changes during period	1	858	136	996	(1)	2,248
Balance at end of period	(2)	(810)	(278)	(1,092)	360	20,800

Consolidated statements of cash flows

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	May 31, 2020	May 31, 2021
Cash flows from operating activities		
Profit (loss) before income taxes	(302)	2,137
Depreciation	2,960	3,060
Amortization of goodwill	24	28
Increase (decrease) in allowance for doubtful accounts	(0)	(
Increase (decrease) in retirement benefit liability	1	95
Interest and dividend income	(21)	(18
Interest expenses	337	397
Loss (gain) on sale of investment securities	_	(1
Gain on sales of property, plant and equipment	(5)	(3
Loss on sales and retirement of property, plant and equipment	7	2
Loss on retirement of property, plant and equipment	91	70
Loss (gain) on valuation of derivatives	165	102
Extra retirement payments	25	20
Subsidy income	_	(189
Gain on bargain purchase	-	(2:
Decrease (increase) in trade receivables	1,958	(2,96
Decrease (increase) in inventories	(705)	(2,09
Decrease (increase) in other assets	(198)	476
Increase (decrease) in trade payables	(1,599)	2,190
Increase (decrease) in other liabilities	(284)	1,25
Other, net	(36)	(225
Subtotal	2,417	4,316
Interest and dividends received	21	18
Interest paid	(346)	(375
Income taxes paid	(458)	(425
Extra retirement payments	(25)	(20
Net cash provided by (used in) operating activities	1,608	3,512
Cash flows from investing activities	,	,
Purchase of investment securities	(1)	(0
Proceeds from sale of investment securities	_	1
Purchase of property, plant and equipment	(2,643)	(2,654
Proceeds from sale of property, plant and equipment	12	(_,
Payments for acquisition of businesses	_	(600
Other, net	(115)	(76
Net cash provided by (used in) investing activities	(2,747)	(3,320

		(Millions of yen)	
	Fiscal year ended	Fiscal year ended	
	May 31, 2020	May 31, 2021	
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	(385)	3,772	
Proceeds from long-term loans payable	6,271	-	
Repayments of long-term borrowings	(2,800)	(2,628)	
Redemption of bonds	(150)	(150)	
Repayments of lease obligations	(812)	(912)	
Dividends paid	(426)	(182)	
Purchase of treasury shares	(0)	(0)	
Net cash provided by (used in) financing activities	1,695	(102)	
Effect of exchange rate change on cash and cash equivalents	(117)	490	
Net increase (decrease) in cash and cash equivalents	439	580	
Cash and cash equivalents at beginning of period	7,059	7,499	
Cash and cash equivalents at end of period	7,499	8,079	